2018 Aitkin County Preliminary Budget & Levy

September 12, 2017

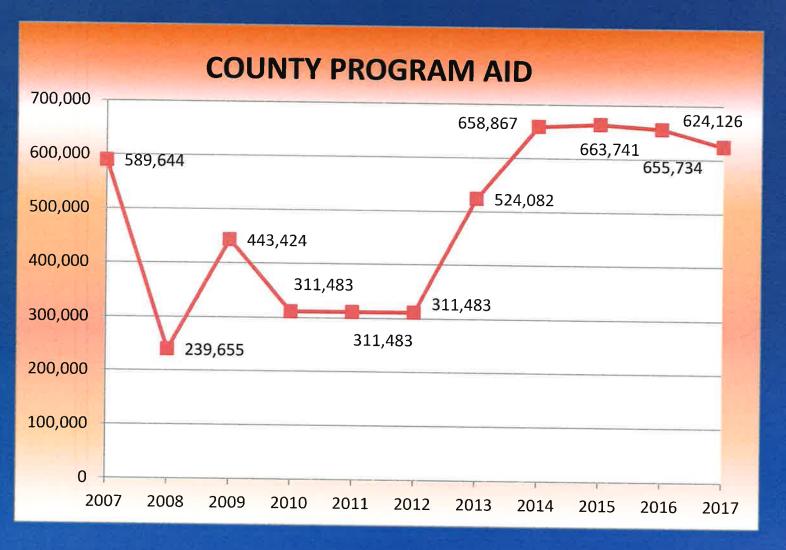
Historical Perspective

- > CPA
- Budget
- > Levy
- > Fund Balances
- Staffing

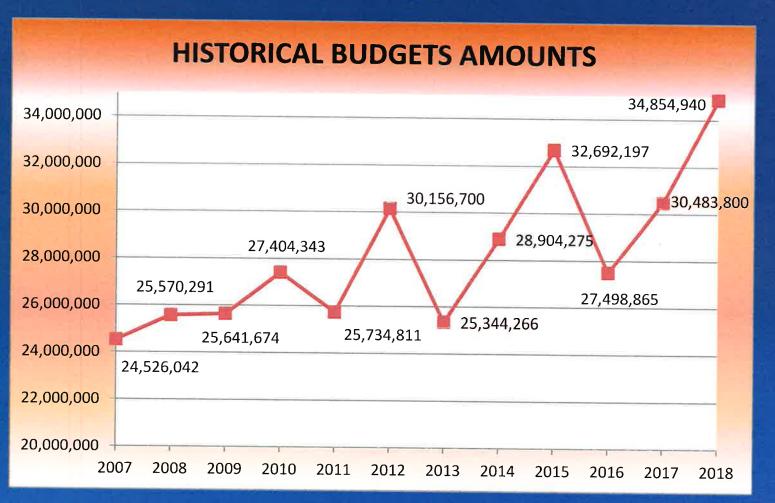
Historical CPA – Budget - Levy

| ł | | | | | | | | | |
|------|---------|---------|----------------|-----------------------------------|-----------------|------------|------------------|---------------------------------|----------|
| | CPA | Actual | Difference | Market Value Credit Reductions | Total Budget \$ | Levy \$ | Levy % Change of | Budgeted Use of Fund Balance | Tax Rate |
| 2007 | 589,644 | 589,644 | | | 24,526,042 | 10,249,096 | 5.31% | | 43.995 |
| 2008 | 423,888 | 239,655 | 184,233 | | 25,570,291 | 10,559,104 | 3.02% | 87,341 | 38.740 |
| 2009 | 578,320 | 443,424 | 134,896 | · · | 25,641,674 | 10,767,275 | 1.97% | 11,167 | 34.940 |
| 2010 | 585,362 | 311,483 | 273,879 | 211,728 | 27,404,343 | 10,999,199 | 2.15% | -1,110,877 | 32.934 |
| 2011 | 528,130 | 311,483 | 216,647 | 108,672 | 25,734,811 | 10,999,199 | 0.00% | 77,783 | 34.690 |
| 0040 | | | | | | | | | |
| 2012 | 311,483 | 311,483 | 0 Pi | rogram Discontinued | 30,156,700 | 11,384,171 | 3.50% | -2,899,056 | 38.896 |
| 2013 | 524,082 | 524,082 | 0 | | 25,344,266 | 11,725,696 | 3.00% | -108,038 | 41.242 |
| 2014 | 658,867 | 658,867 | 0 | | 28,904,275 | 11,725,696 | 0.00% | -2,813,424 | 42.908 |
| 2015 | 663,741 | 663,741 | 0 | | 32,692,197 | 11,999,900 | 2.34% | -4,924,171 | 44.534 |
| 2016 | 655,734 | 655,734 | 0 | | 27,498,865 | 12,448,000 | 3.73% | -423,119 | 46.147 |
| 2017 | 624,126 | 624,126 | 0 | | 30,483,800 | 12,882,929 | 3.49% | -1,280,132 | 46.849 |
| 2018 | 766,339 | | | | 34,854,940 | 13,588,574 | 5.48% | -873,406 | 49.116 |
| - | | | \$1,143,118.00 | \$320,400 | | | | | |

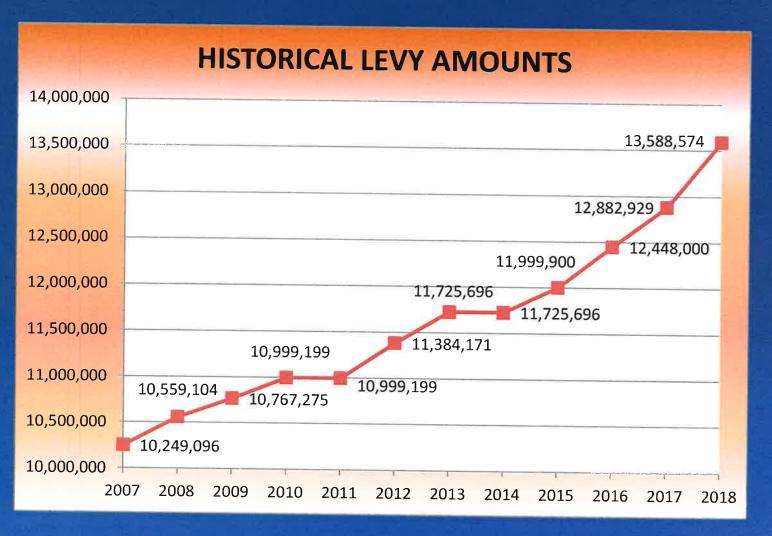
County Program Aid - CPA



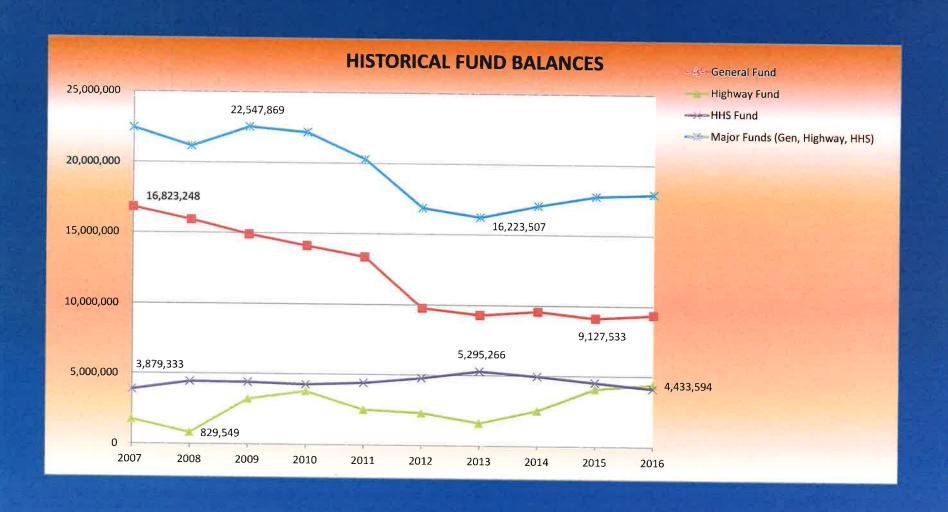
Historical Budget Amounts



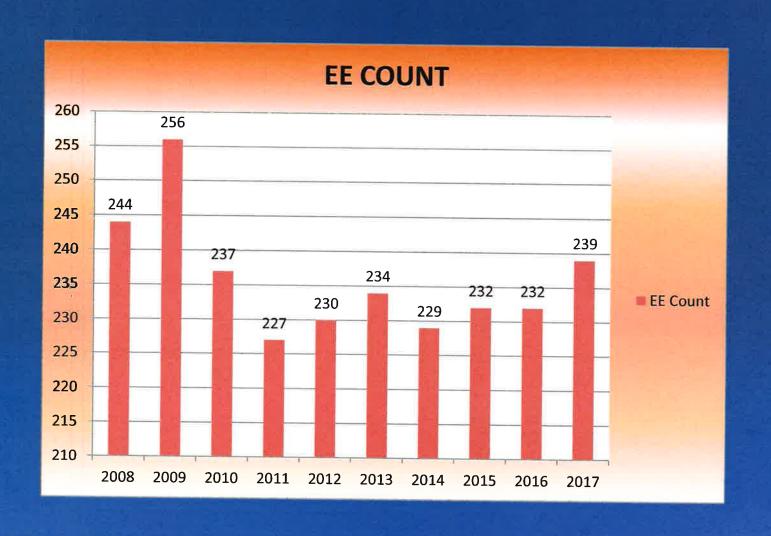
Historical Levy Amounts



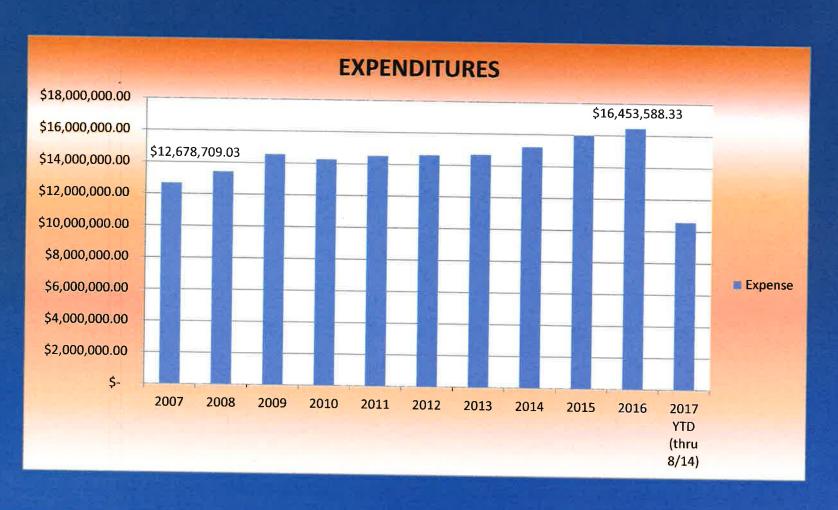
Historical Fund Balances



Historical Staffing – Employee Counts



Historical Staffing - Expenditures



2018 Budget

- Retain Current Service Levels
- Key Changes
- Structural Deficit
- Tax Capacity Examples
- Comparisons

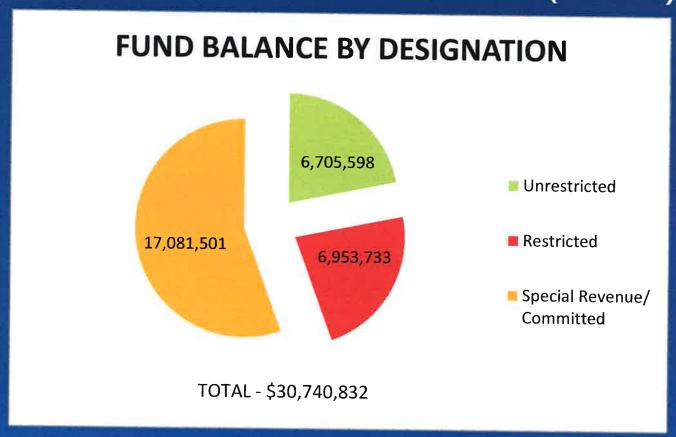
2018 Budget Summary

| Levy | | | |
|--|---|--------------|--------------------|
| | | | |
| | | Adopted | Proposed |
| | | 2017 | 2018 |
| Funds | П | | |
| General Fund | | \$12,956,289 | \$13,867,623 |
| Parks | | \$509,939 | \$470,839 |
| Road and Bridge | | \$10,214,538 | \$13,339,370 |
| Health and Human Services | | \$6,803,034 | \$7,177,108 |
| Options - Additions/Reductions | | | |
| Total Expenditures | | \$30,483,800 | \$34,854,940 |
| Revenues | | \$16,320,739 | \$20,392,960 |
| | | \$0 | \$0 |
| Levy | | \$12,882,929 | \$13,588,574 |
| Total of Other Funding Options | - | \$0 | \$0 |
| Reserves Used in Dept Budgets | | \$1,280,132 | \$873,406 |
| Total Revenues | | \$30,483,800 | \$34,854,940 |
| Calculations | | | 1,2,3,2,2,3,2 |
| Levy Increase - Dollars | | \$434,299 | \$705 GAE |
| Levy Increase - Percentage | | 3.49% | \$705,645 5.48% |
| Tax Capacity-(2018 estimate) | | \$27,173,169 | \$27,329,105 |
| Fiscal Dispartity Distribution | | \$152,876 | \$165,633 |
| Estimated Tax Rate (before Disparity Aid Adjustment) | | 46.848% | 49.116% |

Levy Change Comparisons

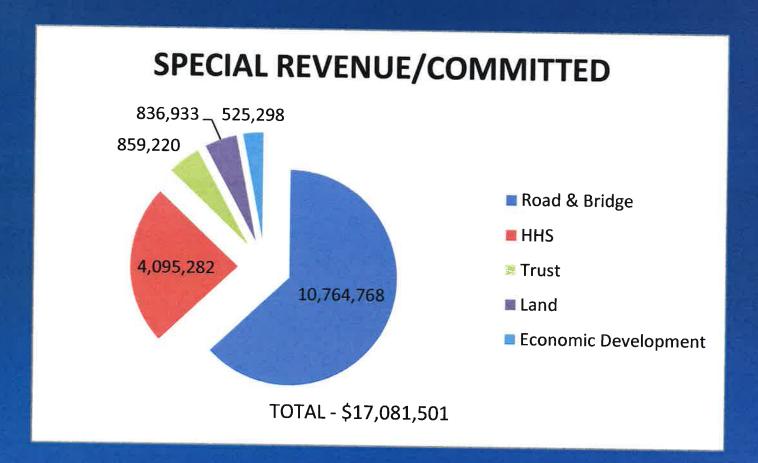
| County | 2012-'13 | 2013-'14 | 2014-'15 | 2015-'16 | 2016-'17 |
|------------|----------|----------|----------|----------|----------|
| Aitkin | 3.0% | 0.0% | 2.3% | 3.7% | 3.5% |
| Cass | 0.0% | 0.0% | 0.7% | 4.2% | 3.5% |
| Carlton | 2.9% | 6.1% | 4.9% | 3.5% | 4.6% |
| Crow Wing | -0.4% | 0.0% | -0.6% | -0.1% | -0.1% |
| Itasca | 4.0% | 4.6% | 5.5% | 7.0% | 5.3% |
| Kanabec | -1.1% | 0.0% | 0.0% | 1.1% | 2.1% |
| Morrison | 2.0% | 2.3% | 2.2% | 3.0% | 3.2% |
| Mille Lacs | 0.0% | 0.0% | 3.0% | 2.3% | -5.8% |
| Pine | 0.0% | 3.0% | 4.8% | 4.9% | 6.5% |

Current Fund Balance (7/31)

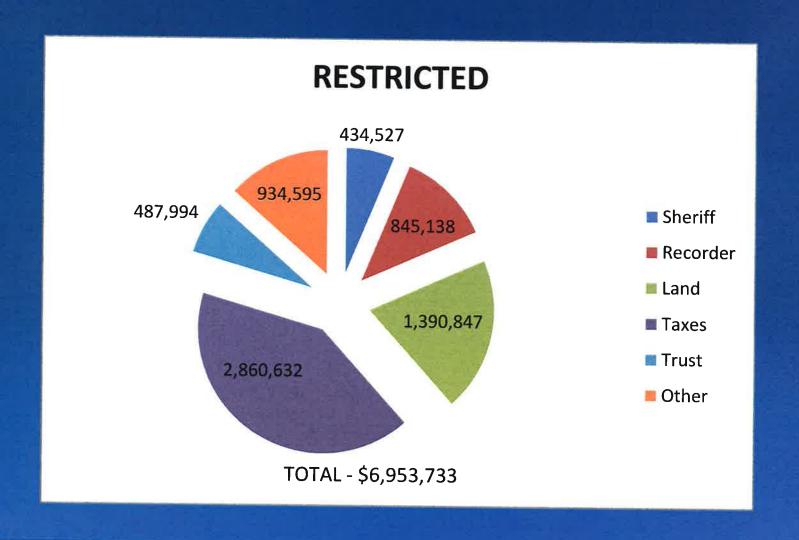


Aitkin Co. policy states 42% of General Fund, HHS & R&B expenditures will be kept on hand. In 2018, this totals \$14,639,074. At year end 2016, this total was \$20,666,102. July 31, 2017 balance is \$23,787,099.

Special Revenue/Committed



Restricted



Planned Use of Reserves

- Recorder's Technology Fund
 - **\$50,000**
- Health & Human Services
 - **\$400,000**
- Land Department
 - \$635,143 (operational pass thru)
- Road & Bridge
 - **\$3,135,000**

Capital Expenditures

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|---------|---------|
| Administration | 41,500 | 41,500 | 41,500 | 41,500 | 41,500 |
| Assessor | 14,000 | 15,000 | 0 | 16,000 | 0 |
| Attorney | | | | , | |
| Auditor | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Corrections | | | | 8,000 | 55,550 |
| Economic Development | | | | , | |
| Environmental Services | 20,000 | 3,000 | 13,000 | 3,000 | 3,000 |
| HHS | | | | | 0,000 |
| Highway | | | | | |
| IT | 40,000 | 26,500 | 33,300 | 98,000 | 45,500 |
| Land | 55,000 | 50,000 | 55,000 | 10,000 | 55,000 |
| Maintenance | 72,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Recorder | 100,000 | | | | |
| Sheriff | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Treasurer | | 3,800 | | | , |
| Veterans Services | | | | | |
| Misc. | | | | | |
| | | | | | |
| TOTALS | 422,500 | 369,800 | 372,800 | 406,500 | 375,000 |

Considerations Moving Forward

- Capital Expenses
- Bond Payments
- Reduce Reliance on Fund Balance for Operational Expenses
- Reduction of interest

Staff Direction

- Adjustments?
 - Department Focus
 - Program/Category Focus
- Levy for capital improvements?
- Levy for reduction of fund balance use for operational expenses?
- Budget Committee