



Board of County Commissioners Agenda Request

5B

Agenda Item #

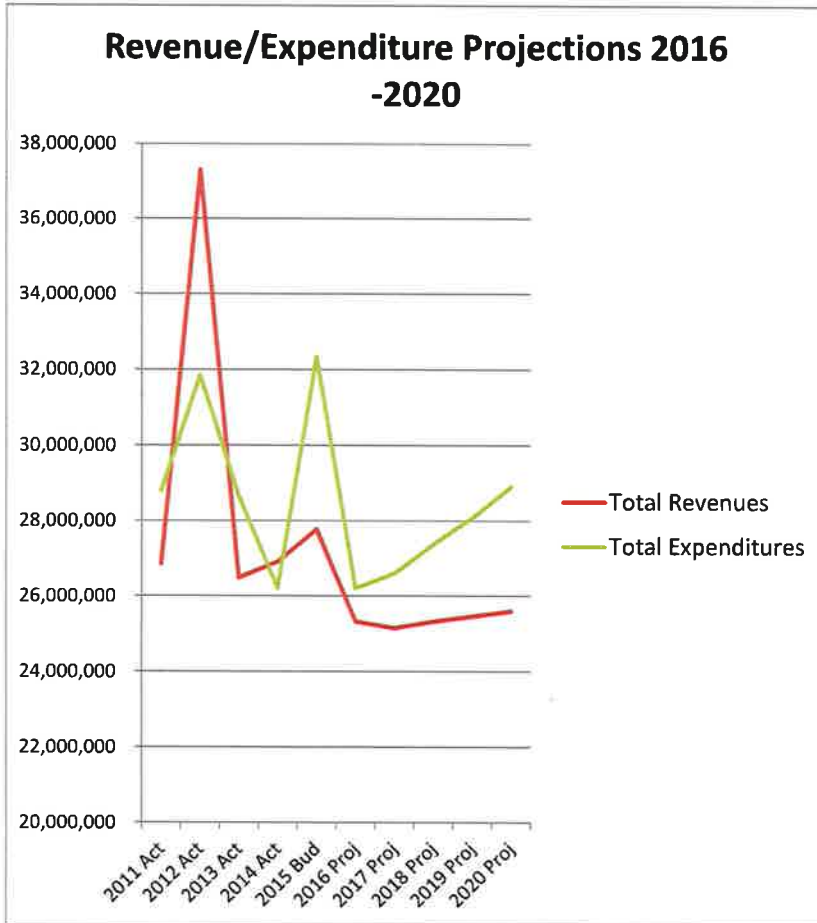
Requested Meeting Date: 3/10/15

Title of Item: Long term financial planning

<input checked="" type="checkbox"/> REGULAR AGENDA <input type="checkbox"/> CONSENT AGENDA <input type="checkbox"/> INFORMATION ONLY	Action Requested: <input type="checkbox"/> Approve/Deny Motion <input type="checkbox"/> Adopt Resolution (attach draft)	<input type="checkbox"/> Direction Requested <input checked="" type="checkbox"/> Discussion Item <input type="checkbox"/> Hold Public Hearing* <small>*provide copy of hearing notice that was published</small>
Submitted by: Nathan Burkett		Department: County Administrator
Presenter (Name and Title): Nathan Burkett		Estimated Time Needed: 20 minutes
Summary of Issue: <p>The attached document offers a very basic projection of the County's revenues and expenditures until 2015. Many factors went in to this draft. This document is for discussion purposes only.</p> <p>Administration is asking the Board to consider several questions related to financial policy.</p> <ol style="list-style-type: none"> 1. State Auditor recommendations are to have at least 4.5 months of operating expenses in reserves. Does the board wish to establish a different policy? 2. Right now, conditions in the bond market are very favorable for counties. Without any specific projects in mind at this point; what is the board's position on bonding? What types of expenses would bonding be appropriate for? 3. Under what circumstances, if any, is it appropriate to utilize reserve funding? 4. What is the Board's position on voluntary restriction of fund balances. For example, there is approximately 500,000 set aside as restricted fund balance for Economic Development. Does the Board feel these funds should be voluntarily restricted, or that the entire reserve be consolidated where possible? 5. The attached long term projection makes conservative presumptions about revenue and expenditures (i.e. revenue will not grow, or will grow slowly; expenditures are projected on the high end). There is a gap that will need to be filled, typically there are 3 options: A) increase revenue B) decrease expenses and decrease services C) Search out ways to work smarter and harder, controlling expenses and striving to maintain services. 		
Alternatives, Options, Effects on Others/Comments:		
Recommended Action/Motion:		
Financial Impact: <i>Is there a cost associated with this request?</i> <input type="checkbox"/> Yes <input type="checkbox"/> No <i>What is the total cost, with tax and shipping? \$</i> <i>Is this budgeted?</i> <input type="checkbox"/> Yes <input type="checkbox"/> No <i>Please Explain:</i>		

2016 - 2020 Financial Projections
DRAFT - FOR DISCUSSION PURPOSES ONLY
March 10, 2015

	2011 Act	2012 Act	2013 Act	2014 Act	2015 Bud	2016 Proj	2017 Proj	2018 Proj	2019 Proj	2020 Proj
Taxes	(9,675,866)	(10,656,989)	(10,630,401)	(10,940,513)	(12,134,695)	(12,134,695)	(12,134,695)	(12,134,695)	(12,134,695)	(12,134,695)
Special Assessments	(142,024)	(170,205)	(153,331)	(142,883)	(137,400)	(148,388)	(149,826)	(145,954)	(144,612)	(145,236)
Licenses And Permits	(314,403)	(316,123)	(368,274)	(372,177)	(459,630)	(356,938)	(367,021)	(378,491)	(384,596)	(389,335)
Shared Revenues	(1,205,589)	(1,111,954)	(1,634,900)	(1,993,256)	(878,892)	(866,531)	(887,810)	(867,296)	(878,511)	(875,808)
Intergovernmental Charges	(972,825)	(911,000)	(1,184,425)	(1,227,047)	(1,201,337)	(1,030,828)	(1,074,431)	(1,133,650)	(1,127,591)	(1,113,567)
State Grants	(1,483,049)	(1,787,396)	(1,790,144)	(1,936,612)	(1,755,727)	(1,465,253)	(1,528,012)	(1,589,615)	(1,627,981)	(1,593,318)
Federal Grants	(2,247,315)	(2,731,112)	(2,287,794)	(2,401,161)	(2,442,786)	(2,260,768)	(2,265,785)	(2,267,084)	(2,288,147)	(2,304,914)
Charges For Services	(1,575,339)	(1,302,190)	(1,165,132)	(1,336,023)	(1,037,737)	(1,256,829)	(1,200,107)	(1,187,903)	(1,199,378)	(1,176,391)
Fines And Forfeitures	(2,675)	(27,380)	(23,775)	(21,011)	(21,511)	(19,128)	(21,659)	(20,884)	(20,615)	(20,759)
Gifts And Contributions	(309,814)	(299,467)	(299,608)	(334,312)	(330,000)	(314,640)	(315,605)	(318,833)	(322,678)	(320,351)
Miscellaneous	(8,925,536)	(16,486,630)	(6,933,928)	(6,198,640)	(7,368,311)	(5,468,302)	(5,202,350)	(5,273,789)	(5,331,491)	(5,519,969)
Other Financing Services	(3,402)	(1,521,132)	(14,638)	(14,633)	0	0	0	0	0	0
	(26,857,838)	(37,321,578)	(26,486,349)	(26,918,267)	(27,768,026)	(25,322,299)	(25,147,303)	(25,318,195)	(25,460,295)	(25,594,343)
Total All Revenues	26,857,838	37,321,578	26,486,349	26,918,267	27,768,026	25,322,299	25,147,303	25,318,195	25,460,295	25,594,343
Public Assistance	1,729,428	1,604,609	1,417,258	1,635,620	1,516,593	1,580,814	1,573,480	1,577,716	1,572,964	1,564,313
Salaries And Wages	10,104,354	10,172,355	10,145,597	10,502,069	11,116,361	11,672,179	12,022,344	12,383,015	12,754,505	13,137,140
Employee Benefits	3,061,435	3,103,028	3,135,327	3,240,853	3,492,142	3,771,513	3,960,089	4,158,093	4,365,998	4,584,298
Services And Charges	8,849,153	8,028,721	7,625,476	4,129,133	10,825,633	1,635,885	1,644,955	1,697,352	1,704,784	1,710,922
Repair And Maintenance Services	79,099	374,765	188,519	139,795	144,864	103,755	109,391	113,173	113,460	116,929
Travel	131,078	123,412	123,853	158,534	135,450	129,342	130,774	133,463	136,597	133,125
Rentals And Services Agreements	1,931	1,655	1,119	1,856	5,435	2,208	2,302	2,481	2,809	3,047
Other Charges	557,759	513,622	505,620	528,907	475,399	454,529	450,955	444,825	451,371	455,416
Interdepartmental Charges	1,188	1,518	1,119	1,120	1,500	1,289	1,309	1,267	1,297	1,333
Direct Materials And Supplies	545,865	526,716	466,714	576,855	431,361	407,426	407,578	407,087	415,782	413,847
Road And Bridge Supplies And Materials	1,199,260	1,202,697	1,384,129	1,187,603	1,264,186	1,197,364	1,206,871	1,223,420	1,207,377	1,219,844
Repair And Maintenance Supplies	265,520	239,671	270,043	320,678	266,600	265,731	267,765	274,646	277,789	270,506
Capital Outlay	950,852	2,955,549	1,930,234	2,025,473	1,160,958	3,784,315	3,539,418	3,614,603	3,724,468	3,968,192
Debt Services	0	0	0	0	0	0	0	0	0	0
Other Expenditures	1,034,068	1,488,021	1,465,070	1,589,487	1,512,340	1,195,415	1,293,656	1,345,085	1,346,375	1,338,574
Other Financing Uses	297,698	1,510,000	0	163,266	0	0	0	0	0	0
Total All Expenditures	28,808,686	31,846,338	28,660,078	26,201,249	32,348,822	26,201,764	26,610,887	27,376,225	28,075,576	28,917,485
Net(+)/-	1,950,849	(5,475,240)	2,173,728	(717,017)	4,580,797	879,465	1,463,584	2,058,031	2,615,281	3,323,142



Notes to Long Term Financial Projections

- Property Tax revenues and CPA are projected with no increases.
- 1 Potential increases to property taxes are at the discretion of the Board. Beyond 2016 growth in salaries and benefits are based on historical averages, not any suggested or actual agreements with labor.
 - 2 Large grant sources which are not guaranteed, or known at this time are not included in the projection.
 - 3 This projection should be used as guidance and to facilitate
 - 4 discussion, projections may be changed based on many different